

## CHANGING HOW STARTUP START, AND HOW INVESTORS FINISH

EXIT 247

uausta





## "OUR GOAL IS TO TURN \$1 INVESTED INTO \$5, BY CREATING AN UNFAIR ADVANTAGE AND NOT MAKING BLIND BETS."

- FOUNDER, KP REDDY



# OUR FOUNDER KP REDDY

## WORDS HE LIVES BY EXTREME SACRIFICE IS NOT GLAMOROUS. FOCUS ON GETTING RESULTS NOT CREATING ATTACHMENTS. STARTING IS EASY, FINISHING IS HARD.









#### OUR FOUNDER **KP REDDY**

#### 25+ YEARS OF SUCCESS



### WRITTEN WORDS

What you know about Startups is Wrong, BIM for Building Owners and Developers

### FEATURED IN

The Wall Street Journal, The Huffington Post, Atlanta Business Chronicle and other industry publications.



### **AUTHORITY ON**

Built Environment, artificial intelligence, robotics and automation, collaborative communication, mobile applications and cloud computing.



## **BUZZWORD BINGO**

 ARTIFICAL INTELLIGENCE • 3D PRINTING • MACHINE LEARNING • DEEP LEARNING ROBOTICS NEURAL NETWORKS **BIG DATA** •





## THE NEW NORMAL: POLYMATH

KNOWLEDGE BEYOND GOOGLE YOU ARE NEVER "SET FOR LIFE" FUNCTIONAL EXPERTISE = AUTOMATION - INNOVATION IS REAL, CORPORATIONS CAN'T INNOVATATE (IT'S MATH) DAILY LEARNING...Minutes, Hours, Days...Quarters are for chumps. **RESULTS BASED WORK** BROKERS ARE DONE: "RELATIONSHIPS"



## The Innovation Journey



#### Not every idea is a great idea. Through our webinars, content, and events, we help Ideas get rationalized and vetted.

#### **PIVOT**

Gate 5: **Product Company** Licensing **Tech: Services** Abandon

#### PITCH

Gat Develop and test the refinement and 'road

#### ACCELERATE

Gate 6 **First Customer** First Market **Key Metrics** 

#### INCUB

Gate 7 Seed Round Scale of Solutio **Customer Acquisi Customer Feedba** Hit Industry Rev/User

ENGAGEMENT	CONCEPT	
Gate 1: Tech Leader Sector Sponsor Industry Sponsor	Gate 2: Problem Definition Market Hypothesis Competitive Analysis	
PITCH	GO:NO GO	
Gate 4 elop and test the pitch. Pract ement and 'roadshow"	Gate 3 ice, Revenue/Cost Analysis ROI Analysis TAM/SAM GTM	
INCUBATE	SCALE	
Gate 7 Seed Round Scale of Solution ustomer Acquisition Sustomer Feedback dustry Rev/User Targets	Gate 8 Series A	



# Building a Startup Ecosystem

Key aspects: Narrow variables and focus.

- Sector Clusters
- Talent
- Ideas
- Capital
- Connections
- Media and Buzz

# **Sector Clusters**

- Do not invent Sectors.
- Use existing; BuiltTech, FinTech, RetailTech, ConsumerTech, etc..
- Pick 3; 1<sup>st</sup> (Top 10), 2<sup>nd</sup> (Top 20) and 3<sup>rd</sup> (Aspirational)
- Align to Corporate Partners
- Be known for something



- Attract Leadership that aligns with your Sectors.
- Work with Educational Institutions to align with Sectors and leadership.
- Institutionalize the Sector Vocabulary
- leaders in the Sector.

Create network outside of your geography for mentors, advisors, etc that are



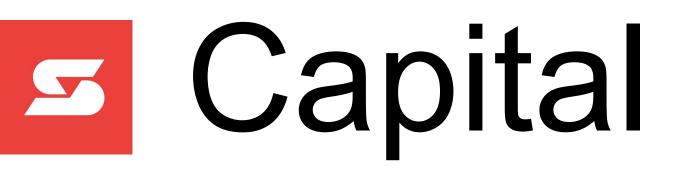
Hackathons

Accelerators

Incubators

• Events





Identify High Net Worth Community

Educate them on Angel Investing

Market to VCs that are focused on your target Sectors 

Host Demo Days and Annual Events

# **S** Connections

Corporate Match Making

Innovation Districts

Alumni Networks

• 1:1 Mentoring/Coaching



# Media and Buzz

- Create original content
- Highlight success stories
- Identify "natives" that are doing well outside of your market. Promote their SUCCESS
- Curate the stories.

# My process in Atlanta

- Credible Serial Entreprenuer
- ATDC (State of GA + Georgia Tech)
- Narrowed to a few Sectors
- Created EIR Program Focused on Sectors
- Attracted Corporates Interested in Sponsoring (WorldPay, etc)
- Architected Engage Fund
- Left ATDC

# S Next Challenge

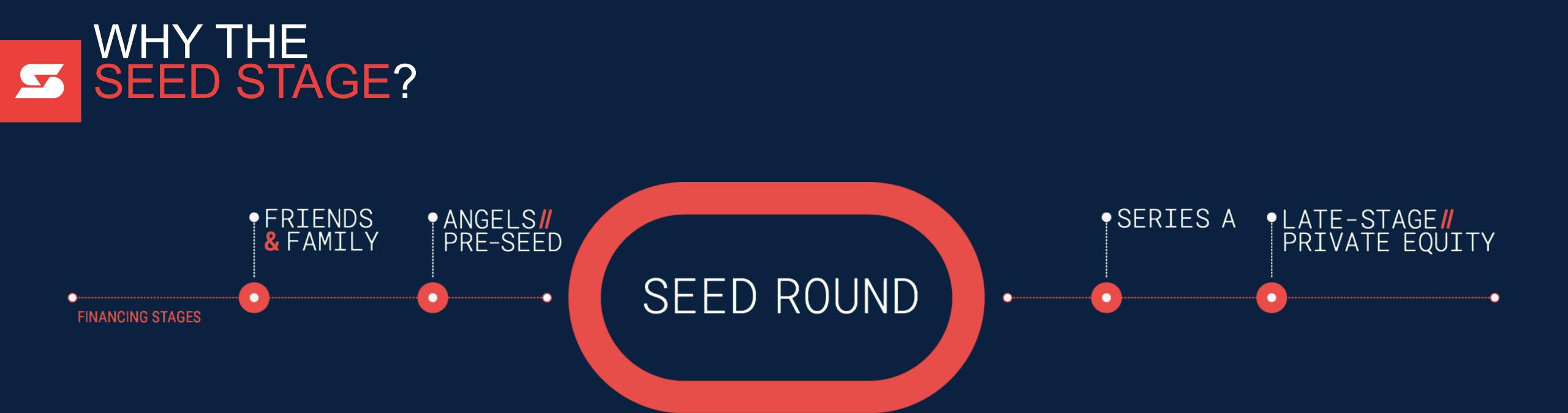
- Build a global ecosystem.
- Focus on a single Sector (Fixed Variable+Focus)
- Identified Global Talent with narrow expertise
- Weekend Accelerator Ideas to MVP
- Started Shadow Ventures for Seed Capital

Leveraging technologies like SLACK and VC to keep community **Connected**.



## SHADOW VENTURES IS A VENTURE CAPITAL FIRM FOCUSED ON INVESTING IN STARTUPS IN UNDERSERVED MARKETS WHERE STRATEGIC CAPITAL IS SCARCE.

Our process and ecosystem are driven by both experience and technology to provide best-in-market returns for our investors and unparalleled opportunities for our startups.



#### **01** BEAT THE OVER CROWDED VENTURE SPACE Hit this sweet spot of Seed funding!

#### **62** DUE DILIGENCE

Perform adequate due diligence with available data.

#### **03** REDUCE MARKET RISK

The companies at this stage have proven their idea and have garners traction reducing the market risk.

Rev = \$500k Value X = 5 Valuation = \$2.5M •



VESTED AFTER MONTHS...

#### **64** DRIVE HIGHER VALUE

Small revenue increase can drive substantial value enhancement.

#### **05 MAINTAIN FLEXIBILITY**

The capital requirement is low in seed funds providing more flexibility and risk management.







# HOWEVER, SEED STAGE ISN'T EASY...

The cost of the effort does not typically support the returns. Hence, our Labs programs.



### ENTRY Due diligence on Seed Stage companies requires not just the fundamental facts and figures. It requires careful observation and interaction.

ENGAGE Delivering high multiple returns in seed stage requires a hands-on approach to supporting portfolio companies.

believe in a level playing field.

Our labs program is self funding and has zero impact on our fund economics.



### EXIT Series A is where we end and others begin. Series A Funds seek our pipeline.

# Our unfair advantage is to leverage our proprietary data and industry knowledge to our capital in the right companies at the right time. We do not



### CONSTRUCTION WILL SOON BE CHARACTERIZED BY CONNECTED SYSTEMS OF SENSORS, INTELLIGENT MACHINES, MOBILE DEVICES, AND NEW SOFTWARE APPLICATIONS—ALL INTEGRATED ON A CENTRAL PLATFORM OF BUILDING INFORMATION MODELING (BIM).

### **UBIQUITY OF TECH**

Unlike a decade ago, owners, investors, lenders, appraisers, builders, designers, and subcontractors carry smart devices in and around buildings/sites constantly.

The basic technological platforms are already on-site and readily used by all parties for the first time.

PRICE OF TECH With the proliferation of Open APIs, Cloud Computing (AWS), Rapid Prototyping, and Startup tools, young companies are able to start and grow less expensively.

- THE TRANSFORMATIVE POWER OF BUILDING INFORMATION MODELING, BCG

### CRISIS TO INNOVATE

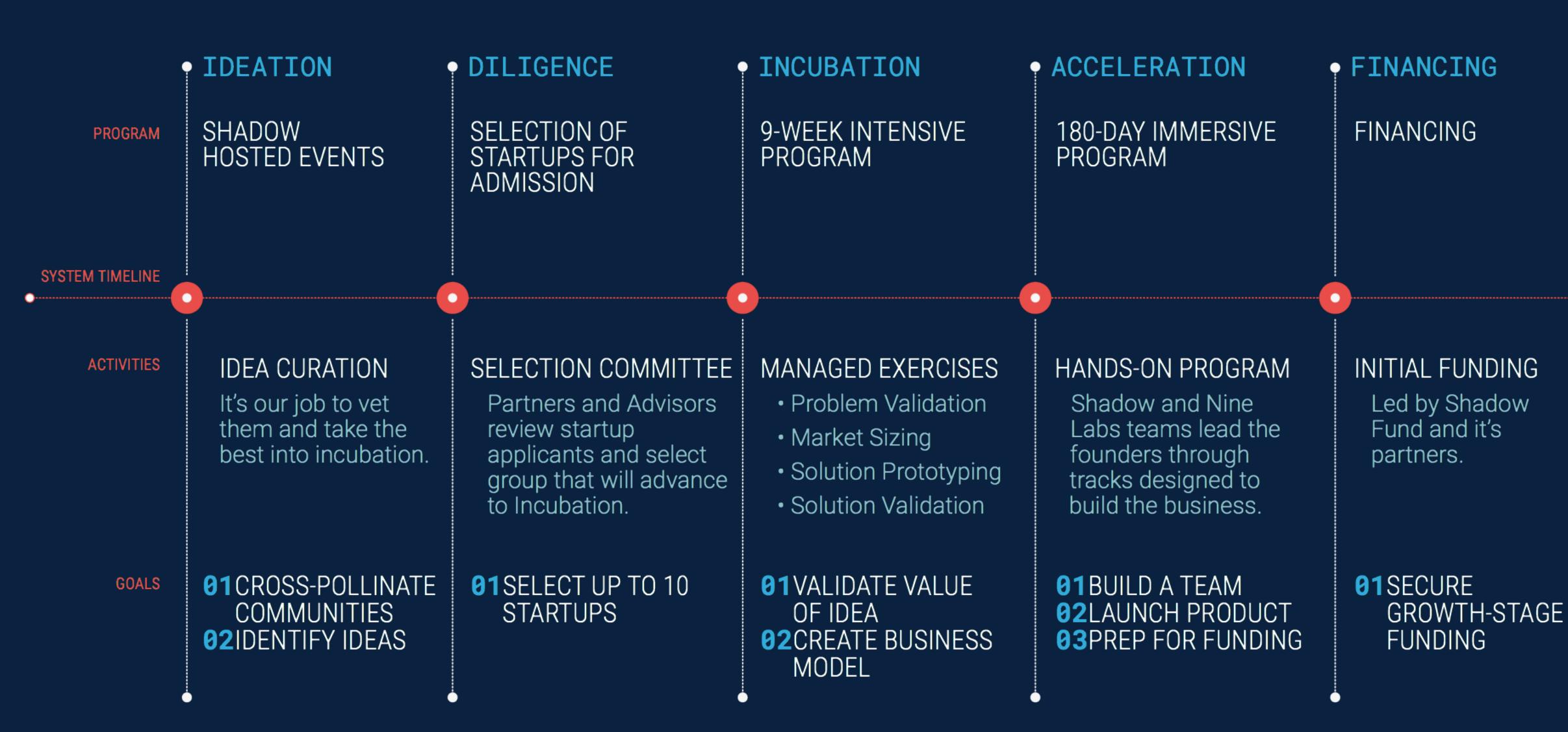
There is a crisis to innovate in the building industry as it becomes more crowded and less profitable, experiences shortages of labor, and races to keep up with population growth.

### **BUILT ENVIRONMENT**

71K + INTERIOR 120K + DESIGNERS 40K + ARCHITECTS PROGRAM MANAGERS 140K + 45K + OWNERS 550K + ENGINEERS CONTRACTORS BUILDING PRODUCT MANUFACTURERS



# HOW DOES OUR LAB PROGRAMS WORK?







# wework

## Thornton Schr Tomasetti



































true ace.ai



### COLLEGE HOUSE

















### THE SHADOW PORTFOLIO



amenify 

### THE COMBINE PORTFOLIO

# KONSTRU **UNSCO**e.



#### HUMMINGBIRD е C S









## THE BUILTTECH FUND STRUCTURE



TOTAL FUND \$25,000,000 - \$50,000,000 INVESTMENT USD STAGE SEED TO A ROUNDS REVENUE PRE-REVENUE TO \$1M/YEA INVESTMENT PER COMPANY \$500K - \$1M FOLLOW-ON INVESTMENTS \$1M - \$2M PER COMPANY GEOGRAPHY US ONLY FUND LIFE 10 YEARS + TWO 1-YEAR EXTENSIONS (IF NECESSARY)







# YOU'RE WELCOME